CASE STUDY

THE MARSHES OF SKIDAWAY ISLAND

\$47,110,000 | Savannah, GA | December 7, 2020



HJ SIMS SERVES AS INVESTMENT BANKER AND AS SWAP ADVISOR, LEADS THE MARSHES OF SKIDAWAY (THE "MARSHES") THROUGH REFINANCING AND UTILIZING CINDERELLA BOND STRUCTURE

PARTNERED RIGHT®

Skidaway Health and Living Services, Inc. owns the Marshes of Skidaway Island, a non-profit, 501(c)(3) corporation. The Marshes is a Life Plan Community that offers a full continuum of care with independent living, assisted living and skilled nursing services on a single campus. The Marshes opened in 2005, and is located on a 58-acre campus on Skidaway Island just outside of Savannah, Georgia. The community is managed by Life Care Services, LLC, and currently consists of 182 independent living units, 21 residential assisted living suites, and 15 private and 4 semi-private skilled nursing units.

HJ Sims has been a partner with the Marshes since the community's inaugural financing executed in 2003. Working with the community. HI Sims then refunded the Series 2003 Bonds in 2013 via the Series 2013 Bonds. In 2020, HJ Sims identified an additional refunding structure that would permit the Marshes to refund the aforementioned Series 2013 Bonds (the "Refunded Bonds") prior to the optional redemption date via Cinderella Bonds. The structure would allow the community to access historically low interest rates and realize immediate savings that would bolster cash flow from operations.

The Marshes of Skidaway Island At A Glance

Structured **Partnered Executed Financed Right® Right®** Right® Right » HJ Sims » The Marshes is » The Marshes » The Marshes, HJ and its Board, Sims, and Truist a long-standing proposed Bank closed the partner of HJ a debt based on Sims since the structure analyses \$47.1 million which would provided by financing on community's December 7, 2020. original allow the HJ Sims, financing in Marshes to chose to The financing defease the consisted entirely 2003. pursue outstanding of directly placed a bank » HJ Sims Series 2013 solicitation Cinderella Bonds presented a Bonds for the which will utilize a refinancing prior to the Cinderella taxable structure opportunity that optional refinancing and convert to a would realize early of the tax-exempt mode significant redemption community's shortly before the savings. date. outstanding call date of the 2013 » The financing 2013 bonds. bonds. The new process was financing » Series 2020 » The refunding bank initiated just would have Bonds loan was issued before the a matching utilized a with attractive swap COVID-19 amortization synthetically rates. The current pandemic. and utilize fixed-rate via taxable swap was » HJ Sims existing two swap priced at 1.627%; successfully Trustee-held instruments. and the tax-exempt kept the original funds from The Marshes cancellable forward schedule on the Series executed swap was priced track while 2013 Bonds. at 2.375%. a current educating the taxable » Ultimately, the Board through swap and a refinancing will the volatility tax-exempt save the Marshes experienced forward with approximately in the financial a cancellation \$1.14 million markets. feature in annually and \$15.36 year seven million through the of the twelve-year bank commitment commitment. period.

CASE STUDY

THE MARSHES OF SKIDAWAY ISLAND continued



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The proposed Cinderella financing structure would create a loan that would be sized for all debt service payments through the Series 2013 Bonds optional early redemption date and, eventually, the redemption of the outstanding Series 2013 Bonds. This structure would result in the defeasance of the Refunded Bonds via the escrow generated from the new Series 2020 Bonds. In order to accommodate taxability, the debt service through the optional redemption date of the Refunded Bonds would be taxable. Thereafter, the debt service could be tax-exempt, which required an interest rate conversion during the loan.

The Series 2020 Bonds would have the same amortization as the Refunded Bonds to avoid the requirement for additional useful life tests. Additionally, the Refunded Bonds had several Trustee held accounts including a Debt Service Reserve Fund, Principal Account, and Interest Account which would be utilized to reduce the borrowing of the Series 2020 Bonds.

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In the early spring of 2020, the Marshes and its Board chose to pursue the Cinderella financing. The Board engaged its long-time, trusted advisor, HJ Sims, to execute the solicitation process for refinancing proposals from commercial banks. HJ Sims conducted a wide bank solicitation, which resulted in five banks participating in a virtual site visit (due to COVID-19) and yielded four competitive term sheets. HJ Sims negotiated with the four banks on behalf of the Marshes, based upon the overall strength of their proposal; the Finance Committee approved the winning proposal from Truist Bank. The commitment contained attractive interest rates, a 12-year commitment, and covenants more favorable than those in the existing Master Trust Indenture. The additional covenant flexibility will benefit the community should they wish to engage in additional expansions or debt and will provide lower event of default thresholds.

HJ Sims also provided swap advisory services to the Marshes. HJ Sims guided the Marshes through a decision on the final hedging structure which was composed of two swaps which created a synthetic fixed-rate vehicle for the Series 2020 Bonds. Initially, a current taxable swap was executed for the debt service through the optional early redemption date of the Refunded Bonds. The second swap was a tax-exempt forward with a cancellation feature beginning in year seven of the commitment period. Combined, the two swaps provided an efficient method to synthetically fix the interest rate for the Series 2020 Bonds.

HJ Sims also coordinated with the escrow bidding agent to maximize the earnings in the escrow account via a portfolio of open market securities which resulted in the Marshes reducing the borrowing amount by approximately \$276,000 prior to close.

FINANCED RIGHT®

On December 7th, 2020, the Marshes and Truist closed on the \$47.1 million loan to defease the community's Series 2013 Bonds. The taxable swap rate achieved through October 2023 was 1.627% and the tax-exempt forward rate in effect from the conversion through 2032 will be 2.375%. The latter has a cancellation which will provide the community with flexibility should they wish to cancel the swap in or after year seven.

As a result of the unique swap structure and financing vehicle that permitted the Marshes to access historically low interest rates, the community will be saving approximately \$1.14 million annually and will save \$15.36 million through the 12-year bank commitment period.

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THE MARSHES OF SKIDAWAY ISLAND continued





SAVANNAH CHARM, ISLAND STYLE.

"The Marshes of Skidaway Island has had an excellent relationship with HJ Sims since the community was developed in the early 2000s, including a successful refinancing in 2013. As a result of the combination of favorable market conditions and a solid financial track record, Sims and the Marshes started to explore the possibility of another refinancing in early 2020. Sims advised the process would be complicated by constraints from our previous refinancing and subsequent legislation, but the benefits could be material.

Then COVID-19 struck, requiring management to make navigating the community through the pandemic the No. 1 priority. We continued with the refinancing though, with the Sims team of Aaron, Tom, Brady and Siamac leading the way. Their expertise was evident throughout, and they managed our involvement very efficiently through zoom meetings, virtual site visits with potential lenders, and clear and concise communications. The complex refinancing closed in early December, with a quantum improvement in our financial structure. The performance of the Sims team was critical to success and we will continue to work with them on financing matters."

 Chuck Koepke, President, Board of Directors Skidaway Health and Living Services, Inc For more detailed information on how The Marshes of Skidaway Island was Financed Right[®] by HJ Sims, please call or email:

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